

Committed to our customers and the future of energy in New York





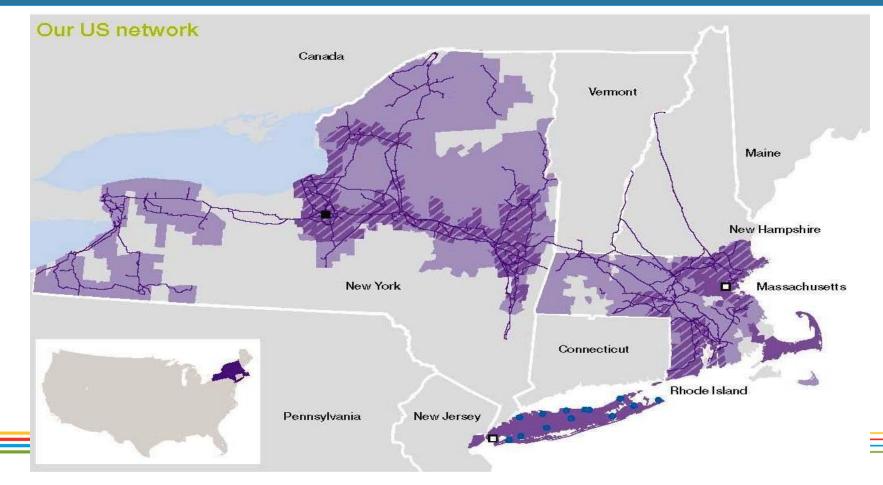


Ken Daly, President, National Grid New York June 5, 2017



National Grid's US business

National Grid is one of the world's largest investor owned utilities, with more than 7 million gas and electricity US customers and 22,000 employees in the US and UK.





Our Challenge

The Energy Tri-Lemma Provide customers with Affordable, Reliable, and Sustainable energy in the future.

- Modernize our infrastructure to meet 21st century demands.
- Put customers in charge.
- Connect our customers to renewable energy solutions.

The transition is underway: Industry trends

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<u>Solar</u>

- Over the next five years, the U.S. solar market is expected to nearly triple in size. **
- Since 2008, the cost of solar panels has dropped by almost 80%.

<u>Wind</u>

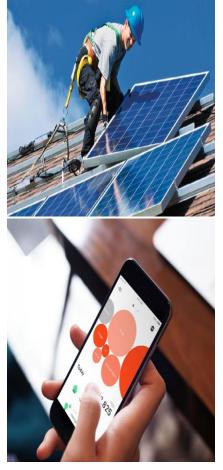
Total U.S. installed wind capacity, through end of 2016: 82,183 MW.

Electric Vehicles (EV)

The EV market in the US is expected to grow at an annual growth rate of 24% over the next three years.*

Renewable Gas

In 2011, American Gas Foundation (AGF) found that with the right policies, Renewable Gas could meet the natural gas needs of half of all American homes. ***



* Technavio **Solar Energy Industries Association (SEIA) ***American Gas Association

The transition is underway: National Grid

<u>Solar</u>

- National Grid connects more solar customers than gas customers to its networks.
- We recently invested \$100 million in Sunrun, the largest dedicated residential solar company in the U.S.

<u>Wind</u>

- We connected Deepwater Wind's Block Island Wind Farm the first offshore wind installation in the US - to the grid.
- We connect as much wind in the UK than anywhere else in the world.

Electric Vehicles (EV)

We own and have installed 165 EV charging stations.

Renewable Gas

Our Newtown Creek Renewable Gas Project is expected to inject enough renewable natural gas from organic waste to heat 5,200 residential homes.



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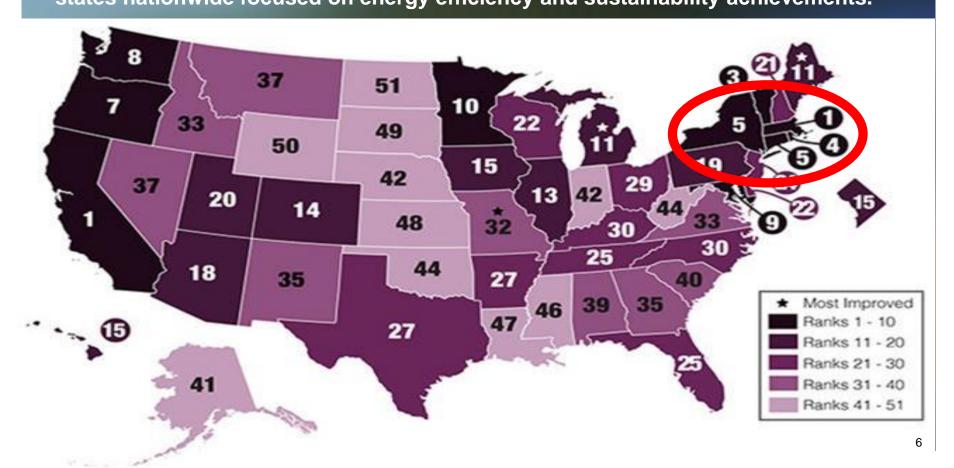
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National Grid's history of award winning Energy Efficiency Programs

Key contributor to American Council for an Energy Efficiency Economy's (ACEEE) recent ranking of Massachusetts, Rhode Island and New York as three of the Top 5 states nationwide focused on energy efficiency and sustainability achievements.

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Investing \$3bn in our Downstate NY natural gas networks

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Making significant investments to modernize and enhance the reliability and capacity of our DNY gas system:

- Brooklyn Queens Interconnect.
- Northern Queens Reliability Project.
- Northwest Nassau and Metropolitan Natural Gas Reliability Projects.







Partnerships with NYC



- We've helped phase out the use of #6 and #4 heavy oils in approximately 800 buildings as part of New York City's Clean Heat Program.
- In Staten Island, we continue to convert Clean Eligible buildings to natural gas – helping create "NYC's First Green Borough."
- Partnering with NYC Mayor's Office of Sustainability on Retrofit Accelerator initiative .

Smart gas growth through Neighborhood Expansion Program (NEP)

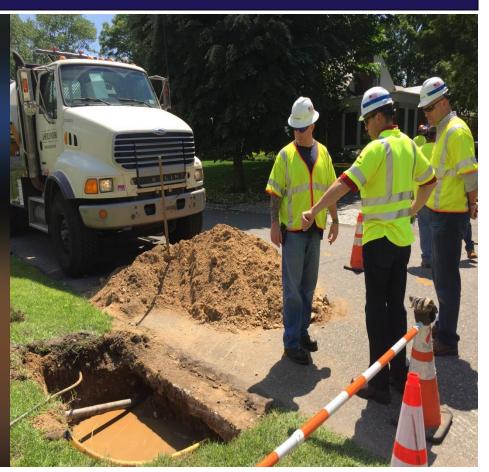
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NEP Pilot in East Hills has allowed **1000** residents to convert to natural gas resulting in over **\$1 million** in energy savings, **the equivalent of pulling 15,000 cars off the road** – and created local jobs and economic development.

NEP has successfully expanded into Suffolk County with main extensions in:

- Dix Hills 10,000'
- Hampton Bays 10,000'
- East Islip 8,000'
- Stony Brook 5,000'

\$1,000 rebate program for new customers that take service along route of planned main replacement



Reforming the Energy Vision (REV)

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We are developing REV Demonstration projects and partnering with key stakeholders to enhance the overall customer experience in NYS.



Purpose of REV Demonstration Projects

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Before



- Centralized Grid
- Transactional customer relationships

- One time incentives





- Customer, stakeholder, and partner engagement
- Developing new business models

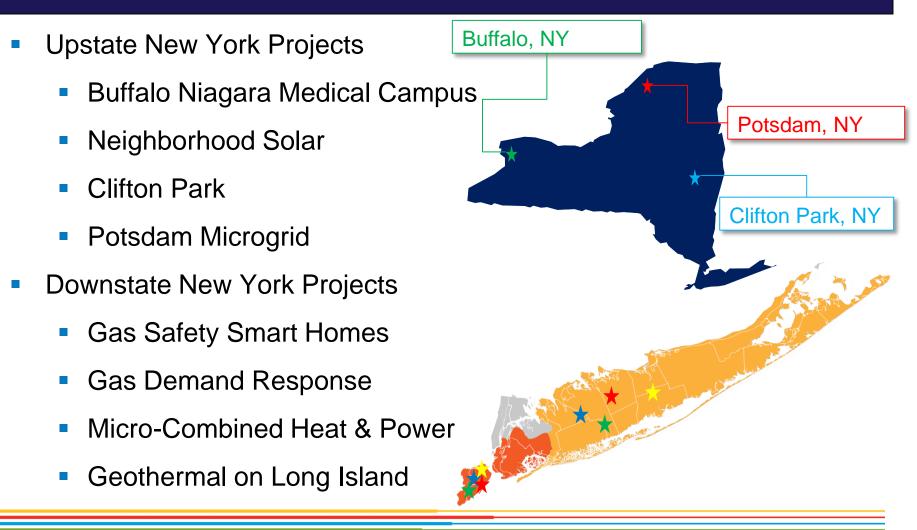
REV Future



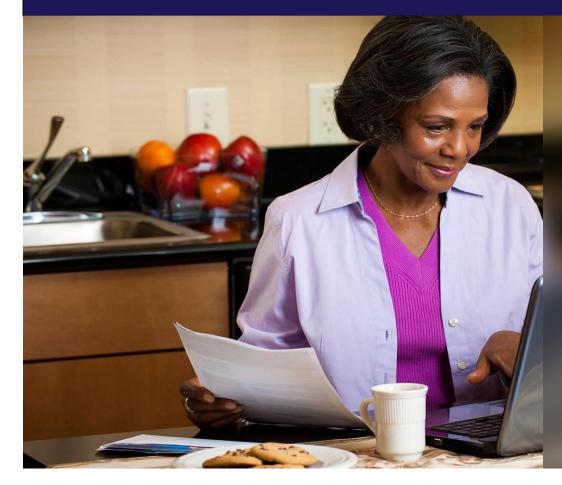
- Broad adoption of distributed energy resources
- Engaged customer base
- Animated market

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National Grid REV Demos



REV Demo Project Clifton Park – Customer Options



We're building a smart grid in the Albany-area suburb of Clifton Park to improve efficiency, reliability and resiliency while reducing energy consumption. This will provide customers with opportunities to better manage their energy usage and energy technologies options. and customer bills.

REV Demo Project Potsdam – Microgrid







We're working with Clarkson University to develop a microgrid, making the school and surrounding community more resilient to extreme storms.

The project could be a model for communities across the country that are vulnerable to extreme weather.

REV Demo Project Buffalo Niagara Medical Campus

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We're delivering integrated energy initiatives at the Buffalo Niagara Medical Campus – including neighborhood solar options in low- to moderate-income areas adjacent to the medical campus.

We're also supporting combined redevelopment efforts at RiverBend, a former brownfield that will be home to the largest solar manufacturer in the world.





Gas REV Demo Projects

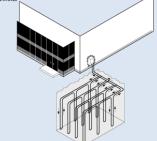
Smarter Home Networks

Micro CHP/ Distributed Generation

Gas Demand Response

Geothermal Heating & Cooling











Partnering with communities to support resilient microgrids

Switches & Power Electronics **Distributed Generation** Grid Energy Storage Distributed Generation Monitoring, Communications & Control (MC²) Energy Storage **Biopower Generation** Microturbine **Fuel Cells** Electric Vehicles (EV) **Distributed Generation** Distributed Generation Home Energy System



MicroGrid Competition

- Public/private partnerships
- 8 NY Prize Microgrid recipients in NYS

Image Courtesy of Clean/Coalition

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How we get there



The Near Term:

Influence, develop and implement policies that support an integrated clean energy strategy which maximizes the potential of renewables, energy efficiency solutions and natural gas as a transition resource to prepare for clean energy economy of tomorrow.

The Mid Term:

Achieve 50% renewables by 2030 by executing on clean energy policies that allow for a fair and cost effective process to connect renewables to our energy networks.

The Long Term:

A future economy that is powered by an affordable integrated decarbonized energy system.